Good evening ladies and gentlemen,

Financial Year 2025–2026 was a year that tested the resilience of every ferrous business in India. Commodity prices across pig iron, steel and seamless tubes declined sharply and persistently through large parts of the year, driven by global oversupply, continued weakness in Chinese demand and the resulting pressure on international steel prices that inevitably found its way into domestic markets. For producers across the value chain, this meant realisations came under sustained pressure even where volumes held up well. Against this backdrop, India's own demand fundamentals provided a crucial counterweight.

Domestic steel demand grew by close to 9 percent during the year, underpinned by sustained infrastructure spending, robust construction activity and expanding manufacturing output, while safeguard duties and anti-dumping measures helped shield domestic producers from the full force of global overcapacity. For a company like KFIL, with a large share of business tied to India's automotive, infrastructure and industrial capex cycle, this meant that the year's real test was not one of demand, but of cost discipline, operational efficiency and the ability to protect margins in a falling-price environment. I am pleased to say that KFIL met that test well.

Highlights of financial results for FY 2025–2026

On the financial front, KFIL delivered its one of the strong year. Consolidated revenue grew to ₹6,889 crores, up 5 percent over the previous year, while profit after tax rose sharply to ₹ 507 crores, post the merger of Oliver Engineering Private Limited, Adicca Energy Solutions Private Limited and related tax adjustments, a 73 percent increase year on year. EBITDA improved to nearly 12.2 percent from 11.5 percent of previous year, a clear indicator of our continuing shift towards higher value-added products and better capacity utilisation across our foundries. Castings sales volumes grew by 15 percent to ~1.53 Lakh MT, tubes to nearly 12 percent to ~1.89 Lakh MT and steel by 17 percent to ~86,000 MT, Pig Iron volume at ~ 5 Lakh MT was at same level as previous year.

Merger of Oliver Engineering and Adicca Energy Solutions with KFIL

The merger of Oliver Engineering and Adicca Energy Solutions with KFIL was more than a corporate restructuring exercise; it was a deliberate step towards broadening our geographic reach and towards building a more resilient, diversified business model. We believe the full benefits of this integration will continue to accrue over the coming years.

Looking ahead, our strategy remains anchored in three priorities : capacity expansion, product diversification and deeper integration across the value chain. We have outlined a capital expenditure plan over the next three years, directed towards debottlenecking existing facilities, adding new capacities in castings and specialty steel and upgrading technology across our plants. As India's automotive, infrastructure and industrial sectors continue to grow, we intend to be a preferred partner to our customers, backed by scale, quality and reliability of supply. We will also continue to evaluate opportunities, organic and inorganic, that strengthen our position in the value chain and improve the resilience of our earnings across cycles.

Sustainability remains central to how we think about long-term value creation, not as a separate initiative but as an integral part of our operating philosophy. Our Green Steel and Product Carbon Footprint certification initiative at the Jejuri plant, independently assured by DNV in line with ISO 14067:2018 reflects our commitment to transparent, verifiable decarbonisation of our manufacturing processes. This work was recognised through the Green Foundry Award during the year and it represents an important step towards aligning our operations with evolving global expectations on emissions disclosure and climate accountability. We continue to invest in energy efficiency, cleaner processes and responsible resource use across our manufacturing footprint and we see this as foundational to KFIL's ability to compete globally in the years ahead.

Safety, Health and Environment

The Company believes that safety of employees is first and foremost priority and is committed to provide safe, healthy and environment friendly workplace. Training programs are conducted at regular intervals to update safety awareness and skills of employees. New employees are provided with intensive safety induction training and on job training. All statutory requirements related to safety, health, environment and governance are being complied with.

Industrial relations

Employer-employee relations were generally cordial during the financial year.

Corporate Social Responsibility

The Company believes in working for the betterment and upliftment of the society. Corporate Social Responsibility (CSR) has been practiced over the years in the Company. Focus areas under CSR include Health and Hygiene, Education, Environment and Rural Development. Various CSR activities have been carried out directly or through implementing agencies. Details of CSR activities are provided in the Annual Report.

Dividend

The Board of Directors at its meeting held on 10 February 2026 declared an Interim Dividend of ₹ 3 per equity share of ₹ 5 each (i.e. 60 percent). It has been paid to the eligible Members on 2 March 2026.

Further, the Board of Directors at its meeting held on 12 June 2026 has recommended a Final Dividend of ₹ 3 per equity share of ₹ 5 each (i.e. 60 Percent) for approval of the Members at the AGM.

Accordingly, total dividend for financial year 2025-2026 aggregates to ₹ 6 per equity share (i.e. 120 percent).

Changes in Directors

Pursuant to provisions of the Companies Act, 2013 and rules thereof, Mr. N. B. Ektare retires by rotation at the AGM and being eligible, offers himself for reappointment and further continuation as the Executive Director (Operations).

Upon recommendation of the Nomination and Remuneration Committee and the Board of Directors, the approval of the Members of the Company has been sought for reappointment of Mr. S. Venkataramani as an Independent Director for another term and Mrs. Pallavi Gokhale as an Independent Director for first term.

During the financial year under review, the Members of the Company have appointed Ms. Aditi Kirloskar and Mr. Aman Kirloskar as Non-Executive Non-Independent Directors.

Changes in the statutory auditor

Pursuant to provisions of the Companies Act, 2013 and rules thereof, M/s. Kirtane & Pandit LLP will cease to hold the office as the statutory auditor at the conclusion of this AGM. The Board places on record its sincere appreciation towards the auditing services rendered by them during their tenure.

After conclusion of this AGM, M/s. P G BHAGWAT LLP will continue as the sole statutory auditor.

Outlook for the future

Going into FY 2026–27, KFIL is well positioned to capitalize on sustained demand from automotive, tractor and capital goods sectors, supported by planned capacity expansion and continued focus on value-added casting products. The Company will continue to strengthen its raw material integration strategy to manage input cost volatility, while advancing its green steel and sustainability initiatives following the Product Carbon Footprint certification at Jejuri.

Highlights of unaudited financial results for the quarter ended 30 June 2026

The Board of Directors at its meeting held on 5 August 2026 has approved the unaudited financial results for the quarter ended 30 June 2026. Highlights of standalone financial results are as given below :

Total Income was ₹ **1,772** Crores as compared to ₹ 1,698 Crores for same quarter in previous financial year.

Profit before tax after exceptional items was ₹ 105 Crores as compared to ₹ 127 Crores for same quarter in previous financial year.

Profit after tax was ₹ 82 Crores as compared to ₹ 235 Crores for same quarter in previous financial year.

Note of Gratitude

None of this would be possible without the dedication of our employees, the trust of our customers and the confidence of our shareholders and business partners. FY26 has been a year of strong execution and meaningful transformation for KFIL and on behalf of the

Board, I thank each of you for your continued support. We look forward to building on this momentum, with discipline and ambition, in the year ahead.

Thank you.

Rahul Kirloskar
Chairman